

# Cancer Services at Royal Berkshire Hospital

**Professor Peter Malone**  
Care Group Director  
Planned Care Group

## Royal Berkshire Hospital Cancer Services

- Royal Berkshire Hospital provide cancer services to a population of circa 600,000 across Berkshire East and West.
- A joint bowel screening service is managed with Heatherwood & Wexham Park which extends the population covered to circa 1m
- We are a long established and experienced designated Cancer Centre in Berkshire.
- There are only 2 Cancer Centres in the Thames Valley area- Oxford and RBH
- Principle sites where cancer services are provided by RBFT include: Bracknell, Reading and WBCH.

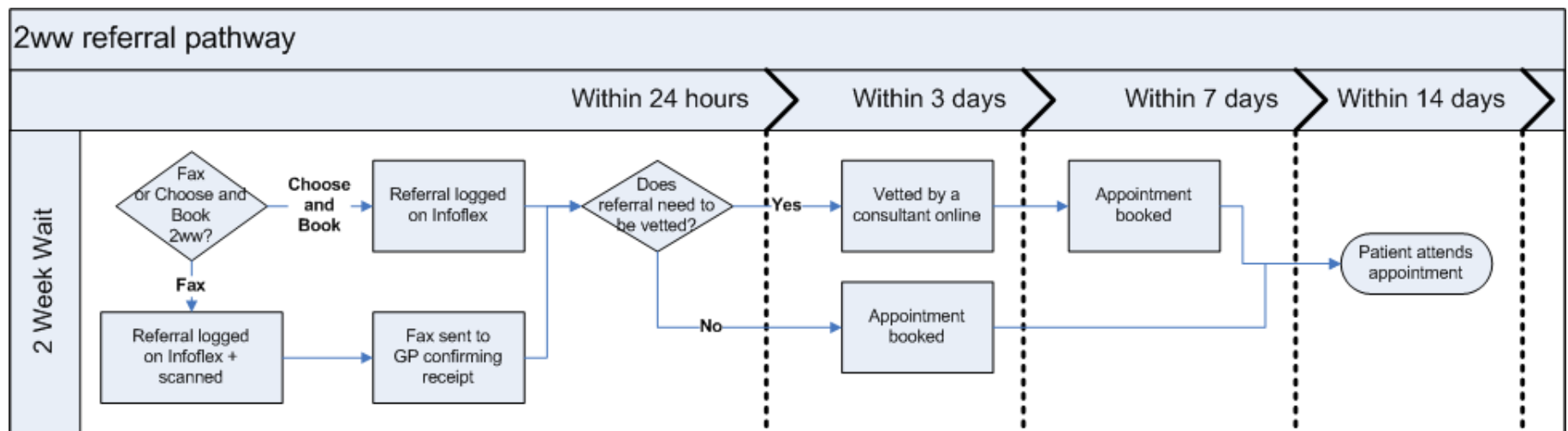
## Royal Berkshire Hospital Surgical Cancer Services

- At Royal Berkshire Hospital we carrying out major breast, urology and colorectal surgery.
- Specialist Surgery is centralised in Oxford for several cancer sites – eg gynaecology, Head and Neck and Upper GI.
- Since April 2014 cystectomies have been centralised to the Royal Berks in East and West Berkshire.
- We are the super regional penile cancer centre feeding into UCLH.
- RBFT provide radiotherapy services for Heatherwood & Wexham Park at Bracknell and Reading sites.

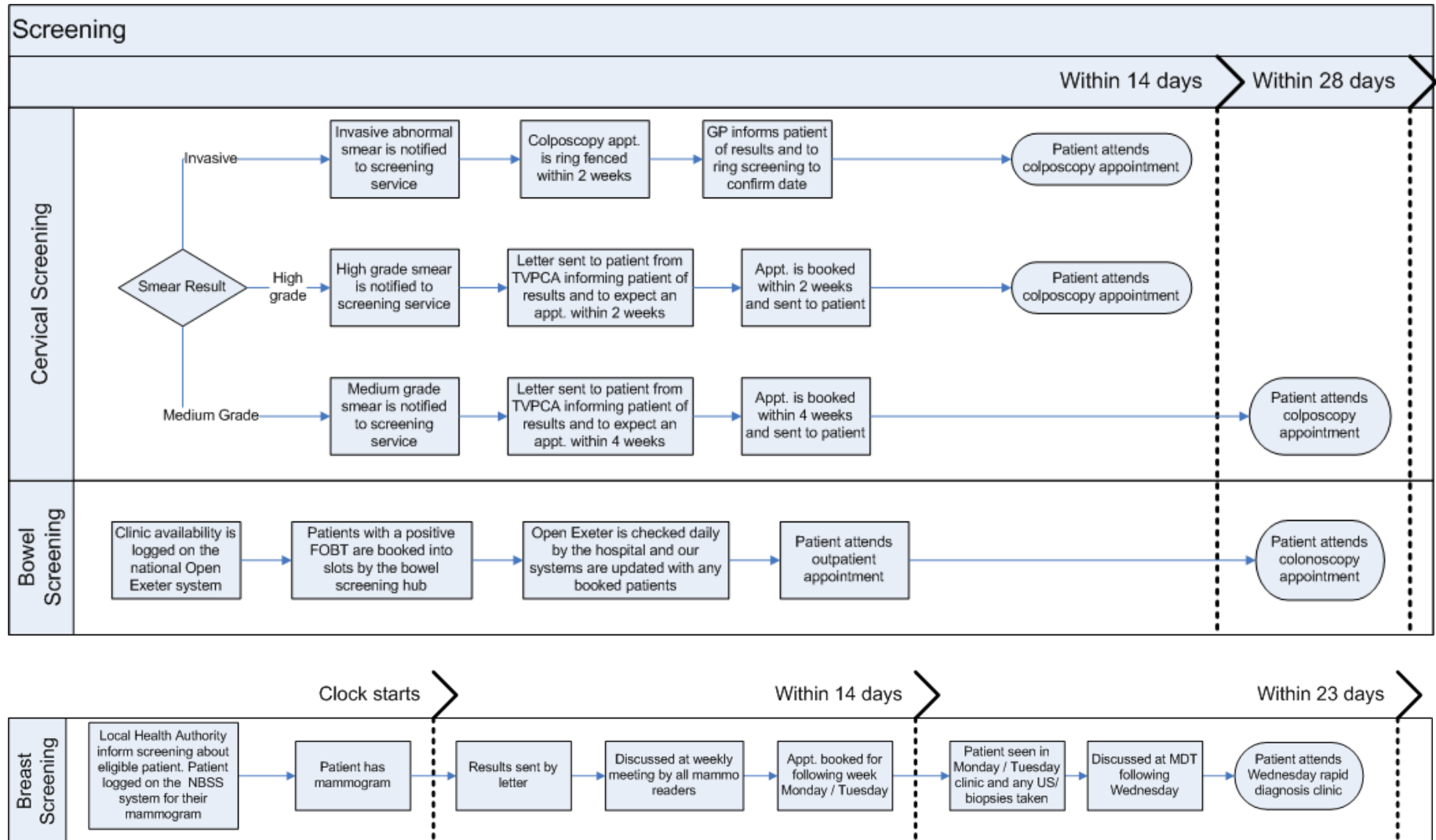
## What are the cancer targets?

Metric	Target
Two Week Wait	93%
2 Week Wait Breast Symptom.	93%
31 day - 1st Treated	96%
31 day - Chemotherapy	98%
31 day - Surgery	94%
31 day - Radiotherapy	94%
31 day - Other	94%
62 day (2ww)	85%
62 day Screening	90%

## 2ww Cancer Pathway Process



# Screening Pathway Process



## How do we manage cancer pathways?

- All patients monitored by one central system.
- Patients are individually tracked by experienced site specific cancer pathway co-ordinators.
- A backup cross cover for Co-ordinators leave - no gaps in the service.
- A rapid and robust escalation process to manage timely appointments.
- Clinical engagement is essential
- External review by Site specific Peer Review – assurance and governance

## How do monitor cancer pathways?

- Any potential breaches are highlighted on a twice weekly basis.
- The cancer pathways team meet with the Ops team and Director weekly
- A rigorous reporting structure is in place to monitor and validate pathways before, during and after diagnosis up to 1<sup>st</sup> treatment.
- Cancer targets are reported internally
  - Performance is monitored and actioned within the Directorates
  - Performance achievement against the targets is monitored by the Berkshire Cancer Centre and reported to the Planned Care Board by the individual specialties.
  - The Planned Care Group Board monitor all targets within the performance dashboards
- Cancer targets are reported externally
  - Commissioners
  - Nationally
  - Cancer Networks
  - Site specific peer reviews

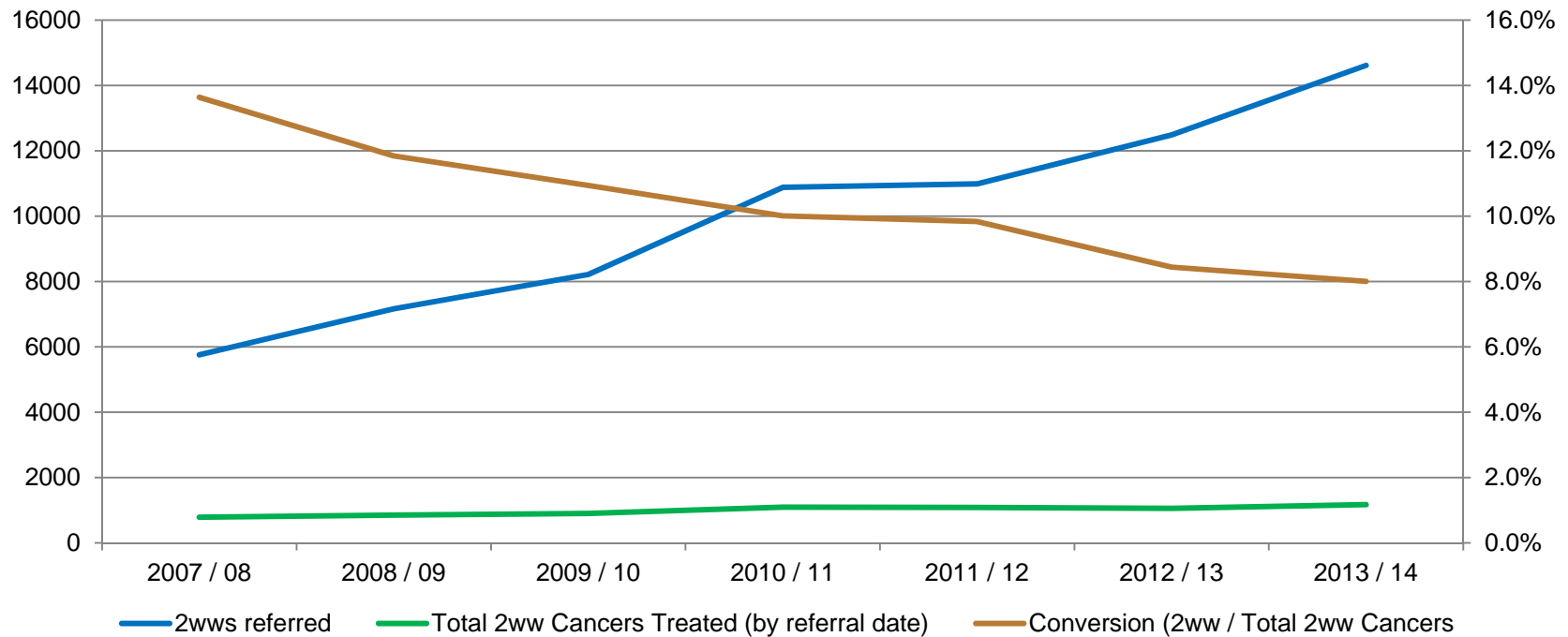


## What are the main constraints?

- Significant increase in 2ww referrals
- The need for quick diagnostics and reporting
- Capacity of staff and equipment:
  - Radiology and endoscopy
- GPs referring without discussing the nature of the referral with the patient.
- Managing patient expectations.
- 2015 Major screening programme

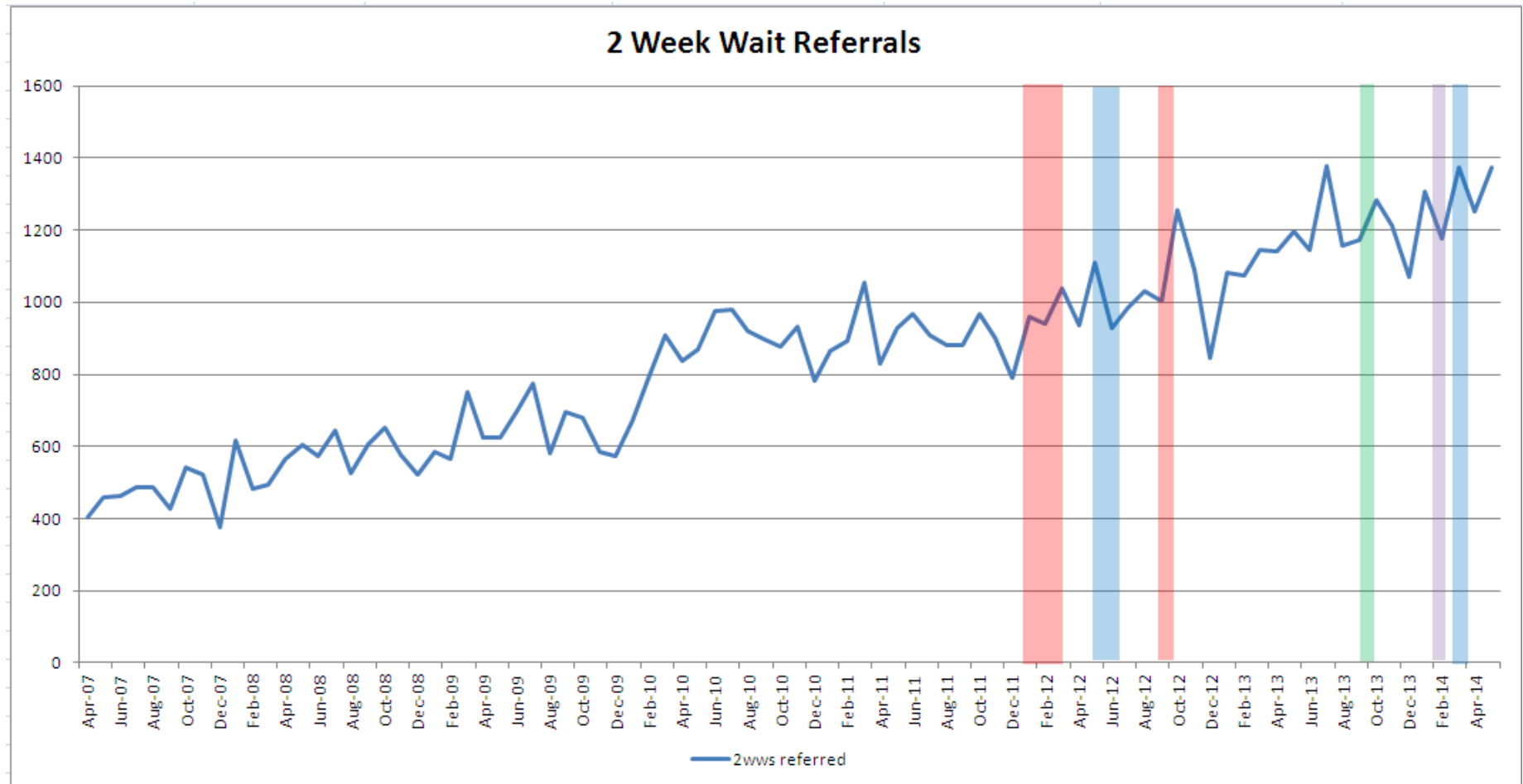
# Increased demand

## 2ww's, confirmed cancers and conversion rate by year



Year	2wws referred (Blue)	Total 2ww Cancers Treated (Green)	Conversion rate
2007 / 08	5756	785	13.6%
2013 / 14	14616	1170	8.0%

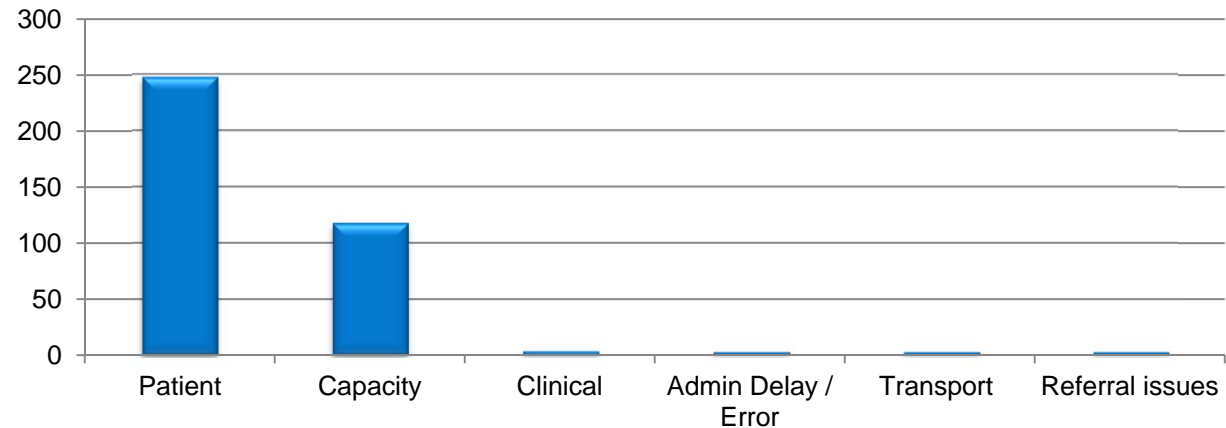
# Referral patterns



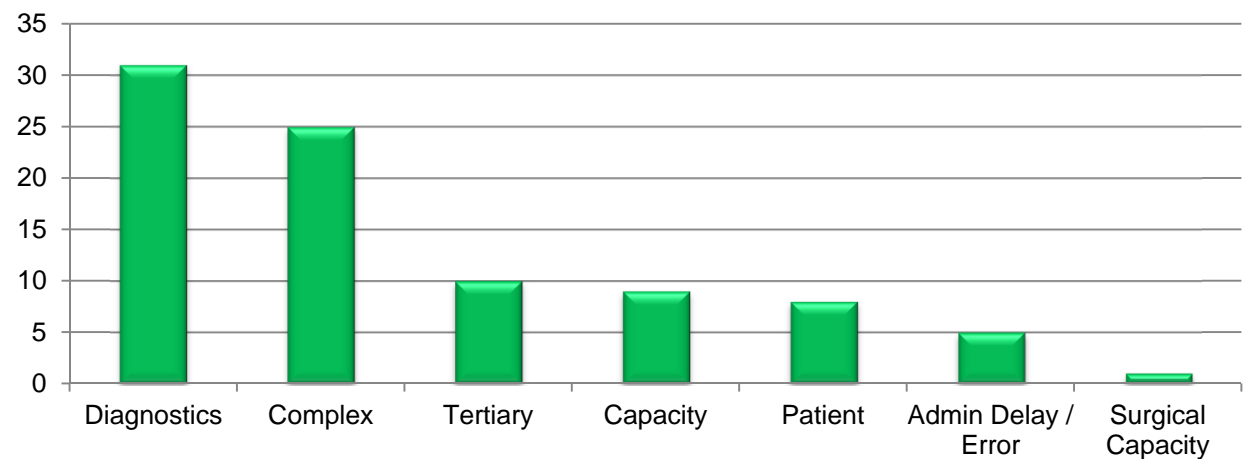
# Why do breaches of the cancer targets happen?

## 2 Week Wait Breaches

- Complex patients
- Patient choice
- Diagnostics capacity.
- Tertiary referrals



## 62 Day Breaches



## How did we do last year?

	2013 / 14				
Cancer Standard	Target	Q1	Q2	Q3	Q4
Cancer 2 week	93%	93.0	93.6	94.7	93.0
Breast symptomatic	93%	93.2	94.4	95.0	93.3
Cancer 31 days	96%	97.5	99.1	98.8	97.1
Subsequent 31 day chemotherapy	98%	99.5	99.0	100.0	99.5
Subsequent 31 day surgery	94%	96.8	96.6	97.5	95.5
Subsequent 31 day radiotherapy	94%	97.8	98.6	98.6	96.2
Subsequent 31 day other		100.0	100.0	100.0	100.0
Cancer 62 days	85%	85.9	89.2	85.8	85.1
62 day screening	90%	92.6	95.2	91.1	88.4